Subject: Leader with Associates Cooperative Agreement
No.: GHN-A-00-07-00002-00 - Strengthening Pharmaceutical Systems (SPS) Project.

Dear Mr. Reynolds:

Pursuant to the authority contained in the Foreign Assistance Act of 1961, as amended, the U.S. Agency for International Development (hereinafter referred to as “USAID” or “Grantor”) hereby awards to Management Sciences for Health (hereinafter referred to as “MSH” or the “Recipient”), the sum of $147,500,000.00 to provide support for the implementation of the SPS project as described in the Schedule of this award and in Attachment 2, entitled "Program Description."

This Leader with Associates Cooperative Agreement is effective and obligation is made as of the date of this letter and shall apply to expenditures made by the Recipient in furtherance of program objectives during the period beginning with the effective date and ending June 28, 2012. USAID will not be liable for reimbursing the Recipient for any costs in excess of the obligated amount.

This award is made to MSH, on condition that the funds will be administered in accordance with the terms and conditions as set forth in 22 CFR 226, entitled “Administration of Assistance Awards to U.S. Non-Governmental Organizations”; Attachment 1, entitled “Schedule”; Attachment 2, entitled “Program Description”; and Attachment 3, entitled “Standard Provisions”, all of which have been agreed to by your organization.
Please sign the original and all enclosed copies of this letter to acknowledge your receipt of the award, and return the original and all but one copy to the undersigned.

Sincerely,

[Signature]

Bruce Baltas
Agreement Officer

Attachments:

1. Schedule
2. Program Description

ACKNOWLEDGED:

BY: [Signature]

TITLE: Senior Contract Officer

DATE: July 12, 2007
### A. GENERAL

1. Total Estimated USAID Amount: $147,500,000.00
2. Total Obligated USAID Amount: $2,438,000.00
4. Activity Title: Strengthening Pharmaceutical Systems (SPS) Project
5. USAID Technical Office: GH/HIDN
6. Tax I.D. Number: 04-2482-188
7. DUNS No.: 07-171-3085
8. LOC Number: 72-00-1385

**NMS Request No.: 12603/1964**

### B. SPECIFIC

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Strategic Objective: A11  
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Management: A049  
BGA: 598  
SOC: 4100301  
Amount: $725,000.00  

Total Obligated Amount: $2,438,000.00

C. PAYMENT OFFICE

Payment will be made by:
Office of Financial Management (OFM)
M/FM/CMP
Washington, DC 20523

Commitment Doc: FS  
Commitment Nbr.: 07GH-AFR-TBD-GH-01-2007A  
Line: 1  
BBFY: 2007  
EBFY: 2008  
Fund: CD  
OP Unit: Malawi  
Strategic Objective: A11  
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Management: A049  
BGA: 612  
SOC: 4100301  
Amount: $400,000.00